## UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF TEXAS (HOUSTON)

IN RE: . Case No. 20-35740

(Jointly Administered)

SEADRILL PARTNERS LLC, . Chapter 11

Debtors. .

. Case No. 21-30427

IN RE: . (Jointly Administered)

Chapter 11

SEADRILL LIMITED,

. 515 Rusk Street

Debtors. . Houston, TX 77002

. Thursday, April 15, 2021

11:00 a.m.

TRANSCRIPT OF 20-35740 JOINT EMERGENCY MOTION FOR ENTRY OF AN ORDER APPROVING (I) THE SETTLEMENT BETWEEN THE SEADRILL LIMITED DEBTORS AND THE SEADRILL PARTNERS DEBTORS AND (II) THE SDLP DEBTORS' SUPPLEMENTAL NOTICE WITH RESPECT TO THEIR PLAN AND DISCLOSURE STATEMENT [486];

21-30427 JOINT EMERGENCY MOTION FOR ENTRY OF AN ORDER APPROVING (I) THE SETTLEMENT BETWEEN THE SEADRILL LIMITED DEBTORS AND THE SEADRILL PARTNERS DEBTORS AND (II) THE SDLP DEBTORS' SUPPLEMENTAL NOTICE WITH RESPECT TO THEIR PLAN AND DISCLOSURE STATEMENT [566]

BEFORE THE HONORABLE DAVID R. JONES VIA VIDEOCONFERENCE UNITED STATES BANKRUPTCY COURT JUDGE

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JEFF STEIN, Independent Director STEVE PANAGOS, Independent Director Seadrill North Atlantic Holdings Ltd. (Proceedings commence at 11:00 a.m.)

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THE COURT: Good morning again, everyone. Judge Jones. The time is 11 o'clock Central. Today is April 4 the 15th, 2021. This is the docket for Houston, Texas.

Next on this morning's docket we have hearings both in the jointly administered cases under Case Number 20-35740, <u>Seadrill Partners</u>, as well as the jointly administered cases under Case Number 21-30427, Seadrill Limited.

Folks, if you would, please remember to record your 10∥ electronic appearance. If you're appearing in both matters or in both cases, I'd ask that you enter an appearance in both 12 cases. That's the way that we will know you were there.

First time that you speak, if you would, please state your name and who you represent. We'll only have one recording, and it really helps the court reporter do his or her 16 job.

Finally, we are recording using CourtSpeak. 18 record this morning's hearing, again, as a joint hearing, and 19 we'll put the audio of the file in the <u>Seadrill Partners</u> case only because it's the lowest number and that just happened to be the random choice I made.

And then with that, who is starting us off this 23 morning?

MR. SATHY: Your Honor, it's Anup Sathy from 25∥Kirkland. Are you able to hear me?

THE COURT: Very well, thank you, and good morning.

MR. SATHY: Good morning, Judge. I'm going to start 3 today. There'll be a number of my partners that speak, but 4 thank you for hearing us. Your Honor, we do have a short but 5 incredibly consequential agenda this morning. I'm going to start with the settlement motion, along with my partner, Mr. Schartz. And then we'll hand over to Mr. Winters to handle 8 the rest of the <u>Seadrill Limited</u> agenda.

Your Honor, as you've heard from numerous status 10∥ conferences, we've been inching our way toward a joint settlement. It's been elusive at times, and complicated by a 12 number of considerations. Intercompany settlements are, by 13 their nature, inherently challenging. But having debtors on both sides has added a number of additional complexities to 15 this process.

My plan is to cover the perspective from the  $| 17 \parallel$  Seadrill Limited side, and then I'll ask Mr. Schartz to cover 18 from the Seadrill Partners side. From the Seadrill Limited side, Your Honor, we approached the settlement with basically three principles. One is to be transparent in the way we negotiated, the second is to be commercial, and the third is to be practical.

With respect to being transparent, Mr. Matt Lyne, 24 who's on the line as well, is the Senior Vice President of 25 Seadrill Limited. He's our declarant. Mr. Lyne, along with a

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1 number of Seadrill Limited officers and personnel, led the  $2 \parallel$  negotiations and -- including the separation and the transition 3 planning. He was at the center of the negotiations. Mr. Lyne 4 has no affiliation with Seadrill Partners. He was completely 5 on the Seadrill Limited side.

I see a number of other Seadrill Limited representatives. All of them, it looks like, are from London, on the line as well. Again, there were a number of Seadrill Limited parties that were involved in this negotiation.

Representatives from my firm at Kirkland were 11 $\parallel$  involved. We were involved in the discussions, given the role 12 we've had with Seadrill going back all the way to 2017. So we've had a tremendous amount of historical knowledge with both of these estates over the last four years. And so our role was basically as a facilitator between the parties and trying to bridged some of the open issues. But there were a lot of eyes on this transaction, as you might not be surprised to hear.

From the Limited side, Mr. Zumbro and his team were 19∥ intimately involved in the discussions and the drafting of the documents. And we also kept our economic constituents in the loop, including our Ad Hoc Committee, as well as the CoCom, and we appreciate Mr. Barr and his team and Mr. Greissman and his team for their help and review of the issues.

With respect to being commercial, the perspective 25∥ from Limited is we wanted to continue to provide services under

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1 the services agreement, but it was difficult to do without  $2 \parallel$  having conversation. And there have been some delays in 3 getting paid. And ultimately, Seadrill Limited evaluated 4 whether it made sense to stop performing or seek your help with 5 respect to getting paid.

There were a lot of untenable positions with respect to stopping the services, given some of the significant commercial, health, safety implications. But we obviously didn't want to keep not getting paid.

With respect to a separation, it became clear once 11 Seadrill Limited was not going to be part of the ongoing 12 services for the Seadrill Partners rigs that we needed to develop a reasonable separation protocol. And the settlement actually provides for both. With respect to the payment, there's roughly around \$36 million to \$38 million of payments that are going to be made to Seadrill Limited.

It's a range because part of it's going to be the  $18 \parallel$  length of time that the transition period takes. But it does  $19 \parallel$  cover the postpetition allocation of overhead. It covers 20 postpetition pass-throughs. It covers transition fees. covers restructuring fees. There is an escrow for going-forward fees. And there's a payment -- a daily rate for operating fees for the two operating rigs that are -- that continue to perform.

With respect to transition, there's a fairly detailed

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1 transition plan that's attached to the term sheet, which is  $2 \parallel$  attached to the order. We candidly decided that it made sense 3 to have a general understanding of the transition. Not every 4 issue is resolved in a couple of page summary. This could have 5 been a 200-page transition agreement. And I think the parties 6 ultimately decided from the perspective of moving forward that there was going to be a general understanding of the issues that needed to be solved, the transition plan that needed to be implemented, and ultimately there'll be, I suspect, a lot of business discussions, hopefully without a lot of lawyers, to try to resolve whatever disputes may arise.

But most importantly, from the Seadrill Limited perspective, there is a fixed date on the transition to June 30th. And again, our hope is that once we move forward on the separation, that the commercial discussions can resolve any 16 remaining issues.

And then third, Your Honor, was we wanted to be 18 practical. We've got two debtors, with lots of secured debt in 19∥ both estates. And so pursuing claims against each other just didn't seem practical from our perspective. You mentioned at the very beginning of this process that we ought to not spend \$10 million chasing \$20 million. And while I will say I don't think we've spent 10, we did spend a little bit trying to really frame the issues.

That being said, there will be a lot of pleadings,

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1 and a lot of adversaries, a lot of standing motions, that will 2 hopefully not ever need to be filed, and we think that that's actually a better result. Sadly, on a personal level, I will  $4 \parallel$  not likely become an expert on the Louisiana lien statute.  $5 \parallel \text{perhaps that's a better result, because we will avoid what we}$ think would have been really, candidly, a civil war between the estates, which really we think would have been detrimental to both sides.

We also from the Limited side thought about a bigger 10 $\parallel$  picture, practical implication of the settlement. We think that this still allows for future discussions and a potential reunion of the companies at some point. We had always hoped that that would have been one of the paths that would have been explored. It was explored. But ultimately, the timing is just not right today for that to happen.

But we're all seeing market consolidation in the In fact, two of your debtors, Noble and PACD have space. already announced a merger. We know there's going to be future consolidation. And so from our perspective, we want to keep that option open for the estate eventually to consider, and it would be difficult to have those kind of discussions if there was frankly an all-out litigation.

So from the perspective of Limited, this is not what 24 we had obviously hoped would have happened, but we do think it 25 is absolutely the right answer from the Limited side of the

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1 equation. It provides for reasonable payment, it provides for 2 an orderly transition, and it allows for Limited to continue to 3 focus on the other parts of our restructuring, which I  $4 \parallel$  explained to you in February and you'll hear more about that 5 later.

Your Honor, if you have any questions for me on the Limited side; otherwise, I'd ask Mr. Schartz to give you the perspective from the Partners side.

THE COURT: Certainly. Mr. Sathy, no, I don't have 10 $\parallel$  questions. I -- this was all put together in such a way that it was easy to sit down and work your way through it. And to -- I agree, I won't understand every nuance of why something 13 was done or how something was done, but I got the gist of the 14 give and take that the parties undertook.

I also think that the approach just makes perfect 16 sense. It's often very difficult for lawyers to realize that 17 they can't predict and know everything that's going to happen. And the approach that was taken certainly recognizes that the 19 only certainty is that we don't know how everything is going to 20 turn out. And you left the operational people the flexibility to be practical and address problems. That's very clear in what you've done. And so I appreciate the approach and I think I have a pretty good sense.

Let me ask -- and I'll just -- I'll go ahead. 25 hasn't been introduced, but I have read Mr. Lyne's declaration

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1 at 567, as well as Mr. Meghji's declaration at 487, just so  $2 \parallel$  everyone knows that I have read those two declarations in preparation for this morning's hearing.

> MR. SATHY: Great. Thank you, Your Honor.

THE COURT: All right. Let me find Mr. Schartz. He's moved around a bit. Ah, there he is.

> Mr. Schartz, good morning. Can you hear us? MR. SCHARTZ: I can. I can. Can you hear me? THE COURT: Very well.

MR. SCHARTZ: Good. I apologize in advance if I'm a little sniffily. Allergies are terrible, but I'll try to minimize that as much as possible. For the record, Brian Schartz, Kirkland & Ellis, on behalf of the Seadrill Partners debtors.

As Mr. Sathy sometimes does, he stole my thunder, 16 which -- but I'm okay with that, and I'm going to talk about 17 $\parallel$  this from the Seadrill Partners perspective. I'll try not to 18 repeat what's been covered. We are here to obtain approval of a comprehensive settlement between the Partners debtors and 20 their estate and the Limited debtors and their estate.

Your Honor, we came into this case on December 1st on 22∥ what was, you know, an emergency basis, as I'm sure you 23 remember. And battle lines started being drawn in this case  $24 \parallel$  very early. There were a lot of issues to address. 25 many points throughout the process, from a Partners

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1 perspective, it appeared that it would devolve into all-out  $2 \parallel \text{war.}$  And this case could have gone in a very different 3 direction.

Fortunately, that's not where we're at today, and 5 what we have before you is a value-maximizing settlement that 6 solidifies the scope of transition for the Seadrill Partners 7 debtors as they transition to those new go-forward MSA operators that you've already approved in subsequent hearings. So that's Vantage, Odfjell, which I still don't know how to say 10 exactly, Diamond, Edrill, all of that is underlied by the 11 transition that's built into the settlement that's really the 12 topic of today.

And to put a finer point on it, we're not here at 14 confirmation, but it does help ensure the feasibility of the 15 Partners plan of reorganization. And that's a really important point because the plan has built into it projections that we're going to tie to the effectiveness of the business on a qo-forward basis. That assumes this transition happens as 19 smooth as possible.

In addition, it reserves -- it resolves, excuse me -all of the claims that have been mutually asserted between the parties, Partners debtors and the Limited debtors. I'm not going to run through the litany, although they are on papers.

It is important that we obtain the relief that we're 25 $\parallel$  seeking now, and that from a Seadrill Partners perspective,

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1 because we really need the transition services to effectuate as 2 soon as possible.

I'd like to take a moment, Judge, to just talk a 4 | little bit about the process that we had on the Seadrill 5 Partners side. It's been kind of a strange engagement because 6 Mr. Sathy and I have been involved directly and indirectly, but 7 the folks on the front lines from the Seadrill Partners perspective are Mr. Mo Meghji, who's the company's CRO. There's a Conflicts Committee that is four of the seven-member  $10 \parallel$  board of directors that is working directly with Mr. Bernbrock and his team at Sheppard Mullin. And we have Evercore on the 12 Kirkland side -- on the Seadrill Partners side as well.

So from that perspective, it took -- you know, not just herding cats. It's more like herding herds of cats just on the advisors side, plus you have to add in what I'll say are, you know, extraordinary and significant efforts made by 17 our largest creditor constituency, the term loan B lenders, who 18 | have been there every step of the way. They're owed approximately \$3 billion, and we've been working alongside their advisors at Rothschild and Milbank for several years, but, you know, very significantly during the course of these Chapter 11 cases.

So without that sort of really framework on our 24 Partners side, I don't think the settlement would have come 25  $\parallel$  together the way it has with the counterparts that Mr. Sathy

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1 just talked through on the Cravath side.

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We also have at Partners the Seadrill Partners 3 Creditors' Committee. And I wish I could stand here and say 4 that we've worked out every single issue with Mr. Kuebel and 5 his team at Locke Lord. We do, as we head into today, have one 6 language issue on the reservation of rights provision. Paragraph 16 in the revised order that we'll get to in a second. Hopefully, we can work that out during the course of this hearing. And I don't want to let that negative be the 10 enemy of the good, because I do think that the relationship 11 between Partners and the Creditors' Committee has been positive 12 so far, and we've taken a lot of steps to take their comments 13 $\parallel$  into consideration as we go through this process.

So complex restructurings often take a village, Judge. I think this one takes, I don't know, a small-size town. And that's where we're at.

Turning to the settlement, I just want to highlight a  $18 \parallel$  few key aspects. Mr. Sathy did touch on them, but I want to 19 put a couple numbers to the framework that he touched on. 20 agreed scope of transition is laid out in the settlement term 21 sheet that's an exhibit. To say that that exhibit was highly negotiated is probably an understatement. It was extremely negotiated, potentially very contested, but we did work that  $24 \parallel$  out. That really is sort of the most important leg of this 25 stool, although they all are important.

There is a monetary consideration element to it,  $2 \parallel$  building on what Mr. Sathy said. Total monetary consideration, so the headline number, is between 39- and \$36 million to be 4 paid to Limited by Partners on account of various services. 5 Some of the highlights of what goes into that is about just under \$19 million, which would go on what we call services under the MSAs and some additional services. There's also a \$9 million segregated account that's going to be created on the Seadrill Partners side that will secure future payments under 10 $\parallel$  the settlement. And we spell that out, as well.

There is a mutual release and waiver of claims 12 between the Partners side and the Limited side. That includes, Judge, the prepetition cash suite of approximately 14  $\parallel$  \$19.4 million that I'm sure you're very familiar with.

There's mutual ongoing support obligations with 16 respect to implementation of the settlement and each debtor's estate's respective plans of reorganization. There is some clarifying language in the order on that point that I'll get to 19 in a moment.

And there's also ongoing access to what's known as 21 the "spare parts tool," which we could spend talking probably several hours about. But suffice to say, it's a mechanism where Partners uses some parts that are on Limited rigs, and this -- we've sort of worked out how that will get sorted out, including parts that are actually in the process of being

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1 repaired, and who's going to pay for them. So we've answered  $2 \parallel$  that. That was one of the significant questions that came from the Committee, and I think we've done our part to address that 4 as clearly as we could.

The second part of this motion, Judge, is approval of 6 a supplemental notice of the combined hearing on approval of the Seadrill Partners disclosure statement and confirmation of their plan. So you previously approved, Judge, the Seadrill Partners disclosure statement on a conditional basis. on March 26th -- that was just before March 26th, and we started solicitation around that time.

As part of that solicitation package, as is typical 13 in the jurisdiction, parties were given the opportunity either via their ballot or notice of non-voting status to opt out of the plan's third-party releases, consistent with the legal 16 standard here.

So, because we are modifying the releases, we didn't 18 want to go the rabbit hole of restarting solicitation. don't think we need to go there. Instead, what we're proposing is that contemporaneously with entry into the settlement, approval of the settlement, what we'll do is we'll send a notice. And that notice will give the opportunity for parties to opt out of the revised release.

And in addition -- this was buried in Footnote 4 of 25 our motion when we filed it, but we've worked it out in the

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1 order. We're also proposing to push back the confirmation 2 hearing on the Seadrill Partners side by approximately a couple of weeks. We'll go through what the deadlines are, but suffice 4 to say we've created an opt-out process that should give folks 5 a chance to adjust, you know, for the revised releases that are contemplated by this settlement.

I'm going to take a moment right now and pause and see, Judge, if you do have any questions. I can't see you on my screen, so I don't know if you're grimacing or smiling.

THE COURT: No. Mr. Schartz, one, I don't know why 11 you can't see me. But I don't --

MR. SCHARTZ: (Audio interference)

THE COURT: Sorry. I don't have any questions. understand the concern that I had you fixed with the revised schedule. And the only question that I'm going to ask you is I'm going to want a commitment by which the order and the notices get served out, because I didn't see that. But other than that, I got it, I understand it, and I'm just comfortable.

MR. SCHARTZ: Okay. Thank you very much. to do one last thing, and then I'm going to give Mr. Bernbrock and Mr. Zumbro a chance to chime in real fast and tell you how they've done everything they can to keep us honest.

I am going to move the two declarations that you mentioned into evidence. That's the December of Matt Lyne, 25∥ which was filed at Document -- Docket Number -- excuse me --

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 $1 \parallel 567$ , into evidence. And then we also have the declaration of 2 Mr. Mo Meghji at Docket Number 487 in the Partners case. 3 was Mr. Lyne's is at Docket Number 567 in the Limited case -- I  $4 \parallel$  knew I was going to mess this up -- and Mr. Meghji's 5 declaration is Docket Number 487 in the Seadrill Partners case, 6 move those into evidence. Both of them are available and 7 present at the hearing today. 8 THE COURT: All right. Thank you. 9 Anyone have any objection to the admission of 10 Mr. Lyne's declaration in the Limited case at Docket Number 567, or Mr. Meghji's declaration, which is 487 in the Partners 11 12 case? 13 I had one person just raise their hand. Hold on. 14 Again, anyone have any objection? 15 All right. Then they are admitted. (ECF 567 in Case No. 21-30427 and ECF 487 in Case No. 16 20-35740 admitted into evidence) 17 THE COURT: Anyone wish to cross-examine either 18 19 Mr. Lyne or Mr. Meghji? 20 All right. Then thank you, gentlemen. declarations were very helpful in preparing for the hearing. 22 UNIDENTIFIED: Thank you. 23 THE COURT: All right. Mr. Schartz, what's next? 24 MR. SCHARTZ: I'm going to pass it to Mr. Zumbro or 25 Mr. Bernbrock. And I can now see you on my screen.

It was on

1 my end, so apologies for that.

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THE COURT: No, no. Just fine. All right.

Mr. Zumbro, you want to go next?

MR. ZUMBRO: Sure. Thank you, Your Honor. Good

5 morning. Can you hear me okay?

THE COURT: Very well, thank you, and good morning to you.

MR. ZUMBRO: Good morning. Paul Zumbro from Cravath as conflicts counsel to Seadrill Limited. Your Honor, as  $10 \parallel$  conflicts counsel, we were charged with assessing, prosecuting, 11 and defending claims both ways here. As Mr. Sathy mentioned, 12 they were hotly contested. They were complex, both as a legal and a factual matter. He's being too humble. He really is an expert in the Louisiana lien act, but now he doesn't have to 15 apply that expertise.

But we do believe, Your Honor, that the compromise is |17| a sensible one, and it takes into account the Court's admonition -- I probably should say plural "admonitions" --19 that we not spend millions of dollars to litigate and resolve claims that are themselves millions of dollars. Rather, the 21 proposed settlement resolves the claims in a commercial manner.

Your Honor, I think importantly from the Court's 23 perspective, I'm also very comfortable representing to the Court that the process that led to this settlement and 25 compromise was conducted in a good-faith basis and an

1 arm's-length basis. So that was, I think, key to the 2 commercial resolution and the clean process that allowed for a 3 resolution of these complex claims.

And accordingly, subject to the resolution of the 5 language in Paragraph 16 of the order that Mr. Schartz referred to, we would respectfully urge the Court to enter the proposed order. Thank you, sir.

THE COURT: No. Thank you.

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All right. Who would like to go next?

MR. BERNBROCK: Good morning, Your Honor. Justin Bernbrock from Sheppard Mullin Richter & Hampton. Can 12 you hear me, Judge?

THE COURT: Very well. Thank you.

MR. BERNBROCK: It's good to speak with you again, 15 Judge, and I echo all the statements made by Mr. Zumbro, Mr. Schartz, and Mr. Sathy. We were engaged in this matter in July of 2020. Since that time, we've had weekly and sometimes 18 more than weekly calls with the four independent directors on 19 the Conflicts Committee. We were a part of bringing aboard 20 Mr. Meghji and getting his leadership and help in the matter, which I think has proven very valuable.

I simply make the same representation to you, Your 23 Honor, to the Court, and to all the parties in interest, that 24 this deal is at arm's length and it has been negotiated in good 25 faith. And if there were something that was not, you would

1 have heard about it.

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And with that, Judge, I'm happy to answer any 3 questions.

THE COURT: Thank you, Mr. Bernbrock. I don't have any.

Anyone else wish to make comments?

MR. LEBLANC: Your Honor, it's Andrew Leblanc of Milbank.

THE COURT: Yes, sir. Good morning.

MR. LEBLANC: Good morning, Your Honor. And as you 11 know, we represent the term loan B lenders in the <u>Seadrill</u> Partners case. Your Honor, just briefly, it's in the nature of a reservation of rights, which I hope doesn't open the floodgates, but we have a very unique situation that causes us 15 $\parallel$  to need to bring this reservation to the Court's attention.

Your Honor would have seen a number of changes to the 17 proposed form of order that has come in over the last several 18 days. We unfortunately, despite being involved in the process 19 from the beginning and heavily involved in the negotiations and 20 fully supportive of the transaction as a whole, particularly on 21 the business side, we had issues that were outstanding on the 22 form of the order and term sheet, and didn't -- weren't 23 previewed with the form of order in a time that we could have 24 actually caused a more acceptable form of order to be 25 submitted.

But there's one critical issue that's unique to us,  $2 \parallel$  to our group, and that is we're parties to a plan support agreement with the Partners debtor. I know Your Honor hasn't ||4|| -- it hasn't been submitted to the Court for approval, but it 5 is binding on us. That obligates us to support the Partners plan as it's filed, but that requires the plan to be acceptable to us. And it obligates us not to opt out of the releases.

The consequence of that is while this document that's before you doesn't actually cause us to grant a release to any parties, if we are stuck with the obligation not to opt out of those releases, then we are granting those releases as part of 12 this.

And Your Honor, as a general matter, we are fine with that. That's something we negotiated for. And what Your Honor can see from the proposed form of order is the releases are going to be reciprocal for anybody who doesn't opt out of the release. So if you grant the release, you get a release.

But because we haven't had time to review the form of 19 $\parallel$  the order and the form of the releases with our clients, because it has been changing up until half an hour ago, I can't tell you today, Your Honor, that all of our client group will agree to the terms of the Seadrill Partners plan, and therefore feel bound by the plan support agreement.

And I just put that reservation on. There's nothing 25 $\parallel$  for Your Honor to do at this point. I only make that point so

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1 no one comes back in the future and says you didn't object to  $2 \parallel$  the settlement, which we are not doing. But by not objecting 3 to the settlement, you bound yourself to grant those releases 4 and to not assert that it's inconsistent with the plan support 5 agreement.

I don't expect that we'll have any issue, Your Honor. We just haven't had a chance, frankly, to talk to our clients about the final version of these words, because of the process at the end which in our view was quite unfortunate that it got  $10 \parallel \text{filed}$  without us having an opportunity to review.

Your Honor, you'll notice there's two other changes 12 from our perspective to the form of order that came to Your Honor today. The ones that we were the drafts persons on are in Paragraph 13 reflecting the support of the Limited plan by Partners. And that's just a reflection of the fact that there is no plan on the Limited side today. So having that reciprocal obligation didn't make a lot of sense to us, because 18 we didn't know what the Limited plan could say.

And so we fashioned a series of protections to make clear that as long as it's not adverse to us -- there's not going to be any interaction between the two beyond the terms of the settlement; and so, as long as it's not adverse to the Limited estate, it doesn't impose any (audio interference) Partners estate and doesn't impose obligations that Partners 25 then could use commercially reasonable efforts to be supported.

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And then the only other change that we -- that was  $2 \parallel$  important to us was with respect to the MSA modifications. just want it to be unambiguous that the settlement terms as 4 between Limited and Partners are the obligations that will now 5 exist, and the MSAs are not being amended. And so we added 6 that for the avoidance of doubt language at the end of  $7 \parallel \text{Paragraph 4 to make clear that the agreements} -- the$ obligations imposed in the settlement agreement are the obligations between the parties now, and no one can argue that there's -- these are additive to what is in the MSAs, which are now -- as Mr. Sathy mentioned, have substantially been 12 terminated.

So, Your Honor, with those -- again, we are supportive of the settlement, but I didn't want -- because of the unique situation we're in with our plan support agreement, I didn't want it to go unsaid that we need to talk with our clients about the language in -- with respect to the releases 18 and they'll make their own decisions.

THE COURT: Got it. Mr. Leblanc, I -- number one, I 20 very much appreciate the tightrope that you are walking. You've done a nice job of navigating that thus far. I also very much appreciate it being brought to my attention. We'll just deal with the issues if, as, and when they show But I appreciate your letting me know that it's out there.

MR. LEBLANC: Happy to, Your Honor.

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THE COURT: All right. Anyone else? 1 2 MS. FINK: Your Honor, this is Maja Zerjal Fink, Arnold & Porter, on behalf of the TLB agent. Can you hear me all right? 5 THE COURT: Very well, thank you. Good morning. 6 MS. FINK: Terrific. I just wanted to point out one 7 additional thing in addition to what Mr. Leblanc said. In the proposed order that was just filed, as Mr. Schartz pointed out, the confirmation is being pushed out. And I just wanted to 10∥ note that under the cash collateral order that Your Honor just 11 entered this week, we have May 7th as the effective date under 12 the milestones. I'm sure we can work this out with the debtors, but there's certain approval that needs to be given to 14 make that happen. 15 THE COURT: Thank you for reminding me about that. So when we -- if you get to the point where there's an issue, if you all could just work with Mr. Alonzo to make sure that 17 you pick a time that allows us to have a discussion and allows 18 19 me to address the problem, could I ask you to do that? 20 MS. FINK: Yes. 21 UNIDENTIFIED: Absolutely. 22 THE COURT: All right. Thank you. 23 All right. Anyone else?

MR. KUEBEL: Your Honor?

THE COURT: Mr. Kuebel, good morning.

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MR. KUEBEL: Good morning, Your Honor. I quess it's 2 appropriate for me to chime in. And I'm going to apologize to 3 you in advance. I'm going old school yesterday because my new 4 technology didn't seem to go so well with (audio interference) 5 so hopefully can hear me well, and I can go (audio interference) a few of the Committee's observations; and specifically, Your Honor, a couple of general comments on the settlement itself.

I want to let the Court know about our diligence  $10 \parallel \text{process}$ , a few of our concerns, and then I'm going to highlight this sort of residual language issue for the Court's attention, 12 if that's okay with Your Honor.

THE COURT: Sure.

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MR. KUEBEL: (Audio interference) so with that said, 15 | Your Honor, I want to acknowledge the importance of this settlement, and provide compliments to my old friend Anup Sathy and the Kirkland (audio interference) conflicts counsel, the  $18 \parallel \text{professionals}$ . I know that this is the result of months and 19 months of work and contested negotiations. And we do think on 20 balance that compromise is in the best business judgment (audio interference) of the Partners estate, and it's a very important milestone. In fact, it's hard to see a path out of this reorganization on the Partners side without this enabling settlement.

So I don't want to underscore in any way that -- or

1 signal that the Committee is not supportive of the settlement,  $2 \parallel$  because the Committee is supportive and we think it is the best 3 path out at this point (audio interference) circumstances.

With that said, and with the mindset that we're not 5 here (audio interference), the Committee does have concerns about certain aspects of the settlement. First and foremost, Your Honor, this settlement is very, very fast-moving. papers themselves (audio interference) till April 9th, just last week.

So we are here on an emergency basis. It's been 11 very, very fast-moving. The parties have allowed the Committee to participate (audio interference) we have the ongoing draft of the term sheets. And so the Committee has worked hard with 14 the advisors to get up to speed.

But I'm also quick to point out that the Committee is 16 not all of the general unsecured creditors, and we do have 17 concerns that all of the (audio interference) creditors had  $18 \parallel \text{very little time to digest the import of the settlement.}$ 19 However, on balance, because of what we think the importance is 20 of these transition issues, the Committee believes that it is in the best interest of the estate to let the settlement go forward at this time, provided that there's appropriate reservation of rights for disclosure, confirmation, and other 24 related issues, particularly as they relate to (audio 25 interference).

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And I want to (audio interference) Your Honor of the  $2 \parallel$  releases that's particularly acute in this case, because so 3 many of the unsecured creditors are both (audio interference) 4 proposed creditors of Limited and Partners. And in many instances, there may have been creditors who were working on MSAs with Limited for the benefit of Partners because under the  $7 \parallel \text{MSA Limited}$  was procuring the services for the Partners rigs.

We are very, very concerned, and we want to make sure that the creditors' rights (audio interference) statements are 10 properly reserved and preserved (audio interference) settlement controls the plan, can potentially (audio interference) viewed as a sub rosa plan. We don't want that to happen. So we want 13 to make sure that there's adequate (audio interference).

Along those lines, Your Honor, as we've worked 15 through our concerns with the various conflicts counsel and (audio interference) Sheppard Mullin and Kirkland teams, we first and foremost focused on the notice. We recognize that 18 the creditors need to know at this point that through this settlement there will be a release of Limited, and the creditors need to (audio interference) particularly if they've already voted, that there is a little bit of a different dynamic to these releases, and that those opt-outs need to be reconsidered and refocused where appropriate.

Additionally, one of the things that we noticed in 25 $\parallel$  this process is that there was not an ability for the creditors

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1 to accept the plan and opt out. And we think that's an  $2 \parallel$  important decision. I don't know what the general unsecured creditors are thinking, but we'd like to at least get this case  $4 \parallel$  to a place -- it's not there -- today, like to get it to a 5 place where the Committee can support the plan and the general unsecured creditors have the ability to vote for the plan but potentially opt out so that their third-party claims against Limited are not affected.

We think we've reached accord on language of the 10 notice (audio interference) and Your Honor (audio interference) draft a little of the proposed order. There are a number of 12 issues that we've worked through with conflicts counsel to the debtor. We have -- and I'm happy to go (audio interference) all of the various bits and pieces with you, Your Honor. Your Honor would prefer, in the interest of brevity, cut right to the one outstanding, slight, open language issue in Paragraph 16 of the proposed order.

So I'll stop for a second, Your Honor, ask if you 19 | have any questions, and ask how you would like us to proceed 20 with the discussion of the proposed order.

THE COURT: So with the assumption -- and I want to 22 $\parallel$  make sure that it's an assumption that makes sense. With the assumption -- and I'm looking -- I'm looking -- I just -- I have the Limited order up on my screen right now. 25 the order at 583. With the assumption that all of the things

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1 that you worked through are embodied within that order, I've  $2 \parallel$  had the chance to read that. And I -- if I didn't trust the 3 respective skill sets and judgment and -- of all of the lawyers 4 involved, we'd be in a much different place.

And so the extent that you all have worked through issues and it's reflected in 583, you don't need to walk me through those. To the extent that there remains an issue in Paragraph 16, that's the one I want to talk about and understand.

MR. KUEBEL: Yes, Your Honor. So -- and I'm happy to 11 move forward and present the Committee's views and concerns about that language, or yield the virtual podium to Seadrill Partners first if they would like to -- if they'd like (audio interference) --

THE COURT: Well, my guess is you're each going to 16 get multiple opportunities, so it makes no different to me.

Mr. Schartz, did you have a preference?

MR. SCHARTZ: I'm happy to go first. And frankly, 19 you know, if you -- we made the judgment call to file the order 20 that we did, so I'll explain to you the logic. You know, we had a comment from one party that we really care about, and we had another comment from another party that we really care about. We had two hours. So we called balls and strikes. I'll walk you through the issue and tell you where we ended up.

Paragraph 16 is a provision that was proposed by the

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Creditors' Committee -- I don't know -- yesterday or the day 2 before. We've been --

THE COURT: And Mr. --

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MR. SCHARTZ: -- tweaking on the edges --

THE COURT: Mr. Schartz, and I'm sorry for 6 interrupting you. For all of the folks who are either on the  $7 \parallel$  line or on GoToMeeting or both, I just want to make sure that 8 you've got access to this order and can follow along.

I'm happy to put it up, if that would be helpful. 10∥But again, I'm looking at -- we're looking at Paragraph 16 of the proposed order that's found at Docket Number 583 in the 12 Limited case.

Then, with that, Mr. Schartz, my All right. apologies for interrupting. I just didn't want to leave 15 anybody behind.

MR. SCHARTZ: No problem. Thank you. I should have 17 said that myself. Next time.

So Paragraph 16 was proposed by Mr. Kuebel and his 19 $\parallel$  team. The general idea, as we understood it, was -- of the first sentence was to protect their rights with respect to the plan and some of the other issues that Mr. Kuebel has identified around claims and any other future issue that we may 23 have with respect to claims.

The key part that we're fighting over is the first 25 $\parallel$  few words. From the -- from one creditor group perspective -- 1 I hope Mr. Leblanc doesn't mind me saying this -- it is the 2 Milbank team -- and frankly, I think it's the debtor team too. 3 From our perspective and the creditors' -- Milbank team's  $4 \parallel$  perspective, we would prefer to say, "Except as provided 5 herein, here's the reservation of rights," because we don't want to create a loophole that, you know, you can drive a truck 7 through.

From Mr. Kuebel's perspective, they would like to have a lead-in saying -- and I don't have the exact language,  $10\parallel$  something along of the lines of "Notwithstanding anything to 11 the contrary, here's our reservation of rights."

I hate it, and this type of decision and discussion 13 makes me hate lawyers at times, but it actually is an important issue because what you're hearing today is the desire to get the settlement approved and locked in so that we can turn on the transition services and do all those things that we have to leading up to the plan. But we don't want to create so much ambiguity that the reservation of rights becomes the rule that swallows the settlement. That's the issue here. So calling balls and strikes, the version that we filed is the one that we thought, you know, could work.

There is a second sentence in Paragraph 16, Judge, starting with the word "For" kind of -- four lines from the bottom. That's not in dispute, as far as I know. 25 really just talking about that first sentence, Paragraph 16,

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1 and the lead-in. And you know, I think the issue is whether or 2 not this becomes an exception that follows the rule or if it's 3 more of a narrowly-carved exception.

To the extent that Mr. Kuebel's really focused on 5 preserving rights with respect to the plan and the conditional 6 nature of the disclosure statement, I want to be very clear. Seadrill Partners is okay with that. We're not at confirmation today. We're not seeking to confirm the plan.

To the extent that Mr. Kuebel's looking for a way to, 10 you know, later challenge what's in the settlement order outside the context in the plan disclosure statement, then I think not just Partners but Limited would end up having a 13 problem because a bunch of things are going to happen and be put into place as quickly as possible once this order is approved, should you approve it, Judge, and we don't want to have a "gotcha."

> THE COURT: So --

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MR. SCHARTZ: So that's --

THE COURT: My fault. Go ahead. You weren't done.

MR. SCHARTZ: I was going to start repeating myself, so I'm going to stop.

THE COURT: So let me ask you -- and I just want to 23 make sure that I understand. Because you know I'm not nearly as smart as all of you are, and so I take a rather simplistic 25  $\parallel$  view of life. And so what I want to make sure that I

1 understand is -- what seems to me to be a really -- it's just a  $2 \parallel$  non-controversial statement that if you said that nothing in 3 this order affects any party's right to object to final 4 approval of the disclosure statement or to confirmation of the 5 proposed plan, the debtors can't possibly have an objection to 6 that, right?

MR. SCHARTZ: We have no objection to that, Your 8 Honor.

THE COURT: And I -- if that's the language that is 10∥ in there, Mr. Kuebel, I fail to appreciate why that doesn't 11 preserve everything that, quite frankly, not just the Committee 12 but any other creditor, shareholder, or anyone in between --13 we're not -- this is not wiring the confirmation hearing. It's 14 not affecting the standards that have to be met. It's simply 15 -- it's, quite frankly, not even needed, but it's a sentence 16 that just provides clarification that we're going to have a 17 confirmation hearing. 1123 and 1129 have to be satisfied. And 18 -- as well as, since it's final approval of a disclosure 19 statement, 1125 is still on the table, and the debtor will 20 either satisfy those requirements or not.

So what am I missing, Mr. Kuebel?

MR. KUEBEL: Your Honor, I think from our perspective, everything that we've talked about (audio interference) consistent with how we see this moving forward.

THE COURT: Uh-huh.

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MR. KUEBEL: And so where (audio interference) hangup is --

THE COURT: So Mr. Kuebel -- and I'm sorry. 4 want to make sure that we get this right. And you did this 5 before, and I didn't say anything because I could figure out what you said, even though I couldn't hear you. When you get animated and you wrap your phone -- when you wrap your fingers across the microphone, or you take the phone away directly from your mouth, we can't hear you.

MR. KUEBEL: We have to -- let me make sure that I'm addressing that and avoiding that at all costs, Your Honor. 12 Can you hear me now?

THE COURT: Very well. And you'll be fine until you 14 start to get passionate.

MR. KUEBEL: Thank you, Your Honor. The challenges 16 of virtual podium.

Your Honor, I think that everything that's been 18 presented to Your Honor is consistent with how we see this 19∥working. And I quess when it gets into wordsmithing, our 20 concern is that the language that was added this morning that took away the language we wanted, which was effectively "notwithstanding anything herein to the contrary," and replaced it with the "except as provided herein" really shifts the hierarchy of the -- potentially shifts the hierarchy of the 25 $\parallel$  settlement and its terms over the plan and confirmation. And I

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1 think all of us agree that we're not in confirmation here 2 today. 3 THE COURT: Right. So --4 MR. KUEBEL: We are concerned on a short time 5 period --6 THE COURT: Right. So, Mr. Kuebel --7 MR. KUEBEL: -- (audio interference) --THE COURT: If I could just interrupt you for a 8 second because --9 10 MR. KUEBEL: Always. THE COURT: -- what I heard Mr. Schartz, I think, 11 12 agree to is that we could do a simple sentence that just says "nothing herein shall affect any party's" -- and I want to use "party," not just the Committee -- but "any party's right to object to confirmation of the proposed plan or final approval 16 of the disclosure statement." 17 Correct, Mr. Schartz? MR. SCHARTZ: That's correct, Your Honor. 18 19 THE COURT: So, Mr. Kuebel, it seems to me that we 20 can take out that big long sentence and include a much shorter 21 one, and we make it clear that confirmation and final approval 22 $\parallel$  of the disclosure statement are a clean slate. The debtor has 23 to meet its burden, and nothing changes. There is no 24 burden-shifting. There's no burden changing. There's no

25 something -- some element being satisfied out of the

1 settlement. It's -- the settlement is the settlement, but  $2 \parallel$  debtor's got all of its normal burdens and obligations with 3 respect to final approval of the disclosure statement and 4 confirmation of the plan.

MR. KUEBEL: Judge, you said it better than I did, as 6 usual, and those are the exact protections we're trying to 7 preserve for the creditors.

THE COURT: All right. So let's -- let me ask this, just given how hard you all have worked. Everyone should see 10 the order up on the screen, right? I've got that sentence 11 highlighted. All right.

Is there -- again, I always hate to be Isqur -- I am 13 perfectly comfortable with you all doing that sentence. perfectly comfortable in doing it right now in front of everybody. It's anyone's call.

Mr. Schartz, you have an opinion about that? MR. SCHARTZ: Judge, I'm happy to watch you go full 18 Judge Isgur on us.

THE COURT: And you know -- where is -- and you know, since Mr. Barr is such an Isqur fan, I know that Isqur will hear about this later on. Let me do this.

MR. LEBLANC: Your Honor, before you type, could I --23 this is Andrew Leblanc, if I may just make one point?

THE COURT: You can. I was actually going to give 25  $\parallel$  you an opportunity to shoot at it once I got it up on the

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1 screen. But if you want to help me avoid your criticizing me, 2 I'm all for that.

MR. LEBLANC: Well, let me just explain. 4 we changed "notwithstanding anything in the order" --5 "contained in the order" to "except as provided herein," is there are very specific agreements in this order that affect 7 the issues that the Committee had laid out.

I don't mind your language, with one exception, Your Honor, and that is Seadrill Limited has agreed in this -- in 10 $\parallel$  the settlement not to object to the <u>Partners</u> plan. So any party -- that's the reason for language like "except as provided herein." We're not trying to modify any other part of 13 the agreement in this.

And so, for example, the concern we had with the 15 language as the Committee had drafted it was there are releases in this agreement. Those are not open to criticism. Releases between Partners and Limited, those are not open to challenge at the plan confirmation hearing, because they'll be part of 19 this settlement and part of Your Honor's order.

And that's the reason for it. It's that simple. can't say "notwithstanding anything to the contrary herein," and then describe something that is expressly contemplated in the agreement. And I think you can -- your language is fine with respect to "all parties" except the party to this 25∥ agreement, who has agreed not to object to the debtor's

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1 confirmation, and that's Seadrill Limited.

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MR. ZUMBRO: Your Honor, it's Paul Zumbro. May I 3 just be heard very briefly, as well?

THE COURT: Of course.

MR. ZUMBRO: Just one other thing. I'm sure Your 6 Honor will delete it -- in the sentence you're deleting it.  $7 \parallel$  But I just wanted -- for the record, that we had one concern about the parenthetical in that first sentence that you're deleting.

As Your Honor has said, the settlement is the 11 settlement. The settlement payments are also the settlement 12 payments. So once Your Honor enters this order, our view is 13 that those are sort of indefeasible, and once made, they're done. And so I just didn't like the contrary suggestion in the prior parenthetical, which I believe Your Honor is deleting and 16 replacing with your sentence. But just for the sake of the | 17 | | record, I just wanted to reflect that view, because it was18 filed on the docket.

THE COURT: Okay. I think -- and Mr. Zumbro, are you 20 able to see what I've just done?

MR. ZUMBRO: You're testing my 51-year-old eyes, sir, 22 but yes. I think so.

THE COURT: Well, you can make it bigger.  $24 \parallel$  look at your screen, you move the cursor down to the bottom 25 sort of two-thirds. You'll see a little rectangle pop up, and

1 you can plus and minus it to suit your aging eyes. 2 MR. ZUMBRO: Got it. Thank you. The settlement order and the terms --3 4 THE COURT: What --5 MR. ZUMBRO: Yes, Your Honor. That looks good. 6 THE COURT: So Paragraph 16 was what I changed, and I 7 did not change the second sentence of Paragraph 16. So let me 8 go back and confirm. 9 Mr. Schartz, you hadn't seen it. I read it to you 10∥out of my head. But having looked at it on paper, are you okay 11 with that? 12 MR. SCHARTZ: I am okay. Thank you very much, Judge. 13 THE COURT: And let me ask Mr. Kuebel. Are you okay 14 with that? 15 MR. KUEBEL: Your Honor, I think so. THE COURT: I mean, if there's an issue, nothing -- I 16 17 mean, the settlement's going to be the settlement. And the  $18 \parallel$  effects are what they are. But in terms of your ability to 19 raise issues under 1129 or 1123, you know, they're just there. 20 And we're going to hear it. And I'll do my best to get it 21 right. 22 MR. KUEBEL: Yeah. I mean, I think this one may 23 include 1122, but yes, Your Honor. 24 THE COURT: Fair enough. I --25 MR. KUEBEL: -- (audio interference) --

THE COURT: I wasn't trying to limit you. Fair enough.

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MR. KUEBEL: Yeah. Thank you, Your Honor.

THE COURT: All right. And let me come back to  $5 \parallel \text{Mr. Leblanc.}$  Does that address the concern that you had?

MR. LEBLANC: Yes, Your Honor, it does.

THE COURT: Okay. So let me --

MR. PRINCE: Your Honor, this is Jim Prince for Transocean. May I be heard briefly?

THE COURT: Of course, Mr. Prince. Good morning.

MR. PRINCE: Good morning. Transocean, Your Honor, 12 is a creditor in both estates. We are not here to try to object to the substance of the settlement agreement. Obviously, a lot of work -- a lot of good work went into the negotiation and the transaction, so -- and we don't dispute 16 that. But as a creditor with claims in both estates, on the 17 Seadrill Limited side, the plan that's before Your Honor that 18 will go to confirmation -- that was going to confirmation at 19∥ the end of the month and now it looks like that's going to be 20 pushed back a couple weeks, and I think that's helpful to the Seadrill Partners estate to have more time for issues to be 22 $\parallel$  resolved, but in that plan there is a voting mechanism.

Some people call them a death trap, a death trap 24 clause. They have other names. But it's essentially for the 25 unsecured class. The unsecured class has to vote yes, and then 1 Mr. Leblanc's class has to vote yes. And if those two things 2 | happen, then the large deficiency claim of Mr. Leblanc's client does not share in the plan distribution to the general 4 unsecured class.

My client's claim arises under an executory contract. 6 That contract has both the parent company, Seadrill Limited, and a number of its affiliates, as well as Seadrill Partners and a number of its affiliates. Seadrill Partners this week expressed -- or informed us that it was rejecting the contract. That is going to have ramifications for the parents' estate and whether it can assume, but that will have to be sorted out 12 later.

The point I'm making on voting is this. settlement is basically saying that Seadrill Limited and its affiliates are going to be released parties under the Seadrill Partners plan. That then triggers the ability to opt out. when you have the death trap mechanism and you have adverse 18 consequences on my client as a member of the general 19∥unsecureds, if classes do not accept, I have the proverbial 20 Hobson's choice.

I think it's fixed by what Mr. Schartz and what 22 $\parallel$  Mr. Kuebel have indicated. But the problem that I have is if I want to avoid the adverse death trap of a large dilution by 24 Mr. Leblanc's clients in the unsecured class, I have to vote in 25∥ favor -- not necessarily me, but the class in general has to

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1 vote in favor of the treatment.

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So I would have an incentive, if I'm happy with the 3 currency that's proposed in the Seadrill Partners plan, to  $4 \parallel$  accept. But under earlier versions of the ballot, if I accept,  $5 \parallel I$  was deemed to be giving releases to the released parties, 6 which now that includes Seadrill Limited. Well, I don't want to release my claims against Seadrill Limited and its estate merely because I'm also trying to accept my treatment in the Seadrill Partners plan.

I think that's being fixed by giving me an opt-out, 11 notwithstanding my acceptance. So I want to make sure that that is going to be coming online and clear, because otherwise it's a really bad outcome for any creditor that has claims in both estates. Because you basically are giving up your claim against the parent when you vote in favor of the subsidiary's 16 plan.

What I heard Mr. Kuebel say is THE COURT: Right.  $18 \parallel$  that that was paramount importance to the Committee, and that 19 they negotiated a fix for that. Mr. Kuebel, did I miss that?

UNIDENTIFIED: Yes, sir, Your Honor --

UNIDENTIFIED: You did --

MR. PRINCE: That's great news for me, Your Honor. Since we're in the process of looking at documents, the only reason I'm really here is to see the outcome of the reservation 25∥ of rights that now Your Honor has drafted, and I'm very happy

1 with Your Honor's language, and to also just confirm that I'm 2 not in this kind of -- you know, heads I lose, you know, tails 3 somebody else wins situation. And it doesn't sound like I'm in 4 that, so I'm all content.

THE COURT: I don't think you are. And if it turns 6 out based upon the statements -- I'm sorry -- Mr. Schartz?

MR. SCHARTZ: I'll just -- I'll clarify -- I'm not sure I agree with all of the characterizations that Mr. Prince made of Seadrill Partners plan, but I will agree that we've 10 resolved this issue.

I wish I could say I was, you know, so Machiavellian 12 that we could create like a very difficult Hobson's choice, but 13 there is no language -- I'm actually reading from the 497 14 version, because my redline that was printed doesn't have it --15 but I'm reading from the notice that's proposed, Judge, and 16 it's the last -- "please take further notice" -- that paragraph at the bottom of Page 2, second sentence. And I'm just going 18 to read it so you have it.

"For the avoidance of doubt, consistent with 20 revisions to definitions set forth" -- "revisions to 21 definitions of released party and releasing party set forth (audio interference) amended plan, holders of claims and interests entitled to vote on the plan may opt out of the 24 releases in Article VIII of the plan, even if they vote to 25 accept the plan."

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So, if Mr. Prince is convinced that there's an issue 2 there, he can go ahead and, you know, opt out and, you know, still vote in favor of the plan, and it will still work in a 4 way that I think is confirmable.

THE COURT: He's just preserving his leverage. 6 hasn't yet figured out what his ask is yet, but he wants to leave himself all possible avenues. I've known Mr. Prince for a long time. All just fine.

Mr. Kuebel --

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MR. KUEBEL: Your Honor?

THE COURT: Yes.

MR. KUEBEL: Your Honor, this is Rick Kuebel again, 13 on behalf of the Committee, and this is a testament how maybe 14 this process has moved fast, and these are the type of issues 15  $\parallel$  that I think we would have all resolved, were we not in the 16 virtual courtroom, in Your Honor's conference room five minutes |17| before the hearing. But unfortunately, all the parties have 18 not had that luxury.

I do think that we -- with the changes that we made 20 to the notice, we've captured the tenor of Mr. Prince's 21 concerns and objections. But I don't know that he's had an opportunity necessarily to look at it, see it, and read it, and -- apologize for that, but we'd certainly commend him to look 24 at the language that was filed right before the hearing, 25 because I do think that we've endeavored to address and have

1 addressed that concern.

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THE COURT: No. Understood. And as Mr. Schartz and 3 Mr. Sathy know, I mean, to the extent that there's something 4 wrong in this, they're the ones who bear the risk. And we'll  $5\parallel$  just -- we'll deal with that as -- if, as, and when it arises. 6 So I'm just comfortable based upon the representations that 7 we've got.

The Committee did its job. The Committee negotiated a problem that it was worried about. The debtors made a  $10 \parallel$  concession to get something done. And if it turns out that 11 there's a issue with implementation, then we will just deal 12 with it. So I applaud everyone for doing what they're supposed 13 to do.

Mr. Prince, you comfortable, at least as of today?

MR. PRINCE: Yes, sir.

THE COURT: All right.

MR. PRINCE: Thank you very much.

THE COURT: Thank you.

MR. LEBLANC: Your Honor?

THE COURT: Yes, sir.

MR. LEBLANC: Your Honor? This is Andrew Leblanc, 22 again, of Milbank, on behalf of the term loan B lenders. I do want -- the issue that we just discussed was a concern of ours, 24 as well, because nobody's intent -- and I think this is what 25 Mr. Schartz is suggesting -- that it was never their intent to

1 have a Partners creditor by voting yes on the plan and not 2 opting out of releases to release a claim that they have in a 3 different capacity as a creditor of the Limited estate. 4 don't want that to go unsaid.

Mr. Prince's situation may be different because it 6 may be the same claim that he has against the other entities,  $7 \parallel$  but we negotiated into the order language in the release section that says in their capacity as such, expressly to make clear that if our client, the holders of the term loan B, also 10 | happen to be lenders to Limited, by agreeing to the Partners plan and not opting out of the releases, we're not releasing 12 our claims over there either. And it's nobody's intent that 13 that occur.

And so I think even on that issue -- and again, 15 Mr. Prince's issue may be different because of his situation. But clearly, for everybody else who's out there who may hold debt in both companies, you're not waiving your claims against Limited by voting yes on the Partners plan. That was never the 19 intent.

THE COURT: All right. Thank you, Mr. Leblanc.

Anyone else? All right. With that, and in the absence of any objection, let me again repeat myself just a bit. I really appreciated the way in which this was laid out. Obviously, I didn't participate in, nor would I want to, all of 25 the discussions that got us here today. I was worried -- but

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just based upon all of the comments -- that there was the 2 potential path for mutually-assured destruction.

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And I think as a credit to all of the talented 4 individuals that are on the line, on GoToMeeting, you've 5 avoided that and you've found a commercial solution that I always appreciate and just works. It's got flexibility built in, which is really hard to do, but yet, given the lawyers enough comfort that a structure is in place that accomplishes the goal.

Again, with respect to the proposed settlement as 11 between two debtors -- and I agree with the comment -- it's 12 always hard with respect to when you have two debtors who are related that are negotiated. The potential problems are I very much appreciate the quality and the multiplied. advocacy, and the degree to which the issues were taken 16 seriously by conflicts counsel.

I am more than comfortable that the process has been 18 truly at arm's length, has been transparent. With respect to 19 the proposed compromise, I do find that I have jurisdiction over the matter pursuant to 28 U.S.C. Section 1334, do find that a proposed compromise constitutes a core proceeding under 28 U.S.C. Section 157. I further find that I have the requisite constitutional authority to enter a final order with respect to the proposed compromise.

Based upon the record, the declarations of Mr. Meghji

1 and Mr. Lyne, as well as all of the comments, which I 2 understand are not evidence, but they are representations made 3 by counsel to the Court, that this process has worked, and it's 4 truly a compliment to all of you.

I do find that the requirements for approval of a 6 proposed compromise, as set forth first by the Supreme Court in TMT Trailer, repeated by the Fifth Circuit in cases such as In re AWECO, Jackson Brewing, Foster Mortgage, that the compromise meets all of the tests that I am required to apply.

I find that the proposed compromise represents the 11 exercise of prudent business judgment on behalf of both debtors. Again, it's been transparent and negotiated at arm's length. Could not have asked for any more from the process. will approve the compromise as to each debtor group.

Let me first -- Mr. Schartz, with respect to the 16 order at 583, and then I'll pull up 497 -- have you gotten a time from Mr. Alonzo for the 14th?

MR. SCHARTZ: I'm embarrassed to say that I don't 19 know actually.

THE COURT: So I looked at the schedule --

MR. SCHARTZ: I'm not 100 percent sure.

THE COURT: I looked at the schedule. There was nothing posted. I just didn't know if you all had talked this morning, because he's at home today. I just --

MR. SCHARTZ: I think the game plan, Judge, was to

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1 talk about it with you when we were here, just because we were  $2 \parallel$  moving so quickly. The Committee -- we had highlighted this in 3 our motion. The Committee made a finer point of it better than 4 we did during our course of our discussions yesterday. So I 5 just don't think we have the time.

If you want us to come back and talk to him about it,  $7 \parallel$  or go through that channel, you know, we can do that. But we 8 haven't had a chance to do it.

THE COURT: Or you could take a look at your screen 10 $\parallel$  and see if that works. I'm giving you a hard time. How about 11 $\parallel$  one o'clock on the 14th? That way you've got all afternoon.

MR. SCHARTZ: That looks great. And I deserve a hard 13 time for that one.

THE COURT: All right. Then with that, all right. 15 have signed that one. Let me pull up -- let me pull up 497. 16 And let me ask everyone. I'm perfectly happy to put it up so that you can see it, but what I planned on doing was in 497 simply copying the language into Paragraph 16. And here. I'm 19 happy to put this up.

All right. So what everyone is looking at -- 497, which was the latest form of order, as I understand it, in the Partners case.

MR. SCHARTZ: Correct.

THE COURT: You okay with that?

MR. SCHARTZ: Yep. Your Honor, if you could scroll

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 $1 \parallel$  down, I just want to make sure you picked up the notice, since  $2 \parallel \text{it's obviously very important.}$  It's Exhibit B, started at about Page 21 in the PDF. I just want to make sure we picked 4 up the stuff that was in the back. I think we did. 5 THE COURT: Sure. Give me just --6 (Pause) 7 MR. KUEBEL: Judge? 8 THE COURT: Yes, sir. I'll come back, Mr. Kuebel. Let me just -- let me go get Exhibit --10 MR. KUEBEL: Absolutely. 11 THE COURT: -- B first. All right. 12 So, Mr. Schartz, is there something particular you 13 wanted to look at? MR. SCHARTZ: I just wanted to make sure it was 14 15 there, because we had it attached, so --THE COURT: It is there. 16 17 MR. SCHARTZ: -- it has the language -- okay. 18 Perfect. 19 THE COURT: All right. Mr. Kuebel. 20 MR. SCHARTZ: We're good. 21 MR. KUEBEL: Yeah, just double-checking the language 22 in Paragraph 16, Your Honor, making sure that it's consistent 23 with our prior discussions. 24 I copied it from the other THE COURT: Got it. 25 $\parallel$  order. So if it's not, we need to fix it in two places.

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MR. KUEBEL: I think that's fine, Your Honor.
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             THE COURT: All right. Then, with that -- all right.
  Those orders have been signed. They're off to docketing.
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             Are we now to Mr. Winter's?
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             MR. SCHARTZ: We are. Thank you, Judge.
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             UNIDENTIFIED: Thank you, Your Honor.
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             MR. SCHARTZ: I think the Seadrill Partners folks are
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  probably going to drop, if that's okay.
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             THE COURT: Terrific. Then, everyone, please
10 continue to be safe. Get your shots. If you've gotten them,
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   encourage someone else to get theirs.
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             MR. SCHARTZ: Thank you, Judge.
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             THE COURT: I so want to --
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             MR. SCHARTZ: Appreciate it.
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             THE COURT: -- live together as like a group of human
   beings again, as opposed to video squares.
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             All right. Mr. Winters, the podium is yours.
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             MR. WINTERS: Thank you, Your Honor.
             MR. ZUMBRO: Your Honor, may I be excused? I'm not a
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   Seadrill Partners person, but may I be excused since --
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             THE COURT: Mr. Zumbro, absolutely.
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             Folks who -- if folks wish to leave, just -- you are
23 free to go.
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             MR. ZUMBRO: Thank you, sir.
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             THE COURT: Yes, sir.
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MR. SCHARTZ: Thank you.

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THE COURT: All right. Mr. Winters.

MR. WINTERS: Yes, Your Honor. Spencer Winters of  $4 \parallel \text{Kirkland & Ellis, LLP, on behalf of the } \underline{\text{Seadrill Limited}}$ 5 debtors. I'll provide the Court with a brief status update on the Chapter 11 cases and the ongoing restructuring discussions before turning to address the independent director motion.

THE COURT: Okay.

MR. WINTERS: Since the last hearing, the debtors  $10 \parallel$  have made significant progress across a number of fronts. There's no question that we've covered a tremendous amount of ground in the first two months of the case. First, we have continued our orderly transition into these Chapter 11 cases. That includes the filing and approval of a number of additional pleadings, including a de minimis asset sales procedures order, a guarantee facility order, and various professional retention papers. It also includes the filing of a very voluminous set of schedules and statements, over 12,000 pages worth, which 19 were filed last week.

Second, you just heard plenty about we resolved the Seadrill Limited/Seadrill Partners dispute, and we also selected the independent directors to the NADL board.

We just heard about the settlement at length, so I 24 won't dwell on that. But suffice it to say, it required a huge 25 effort from the Limited team and will be crucial in permitting

 $1 \parallel 100$  percent focus on the Limited restructuring going forward. 2 You'll also hear more about the independent director process in a moment. But that, too, is an important step forward in the 4 broader Seadrill Limited restructuring effort.

As to the main event, we've made meaningful progress 6 in restructuring discussions between the parties. So toward the end of March, in advance of the milestone in the cash collateral order, we sent around a comprehensive restructuring proposal to the CoCom and the Ad Hoc Group, and we publicly 10 $\parallel$  filed that proposal on the docket at ECF Number 294.

Before putting out that proposal, the debtors sought 12 | extensive, iterative feedback from both lender groups and their advisors. The proposal that the debtors put out was carefully calibrated to be fair to all parties and to strike a reasonable resolution of the legitimate concerns that both lender groups have expressed, and to do so in a value maximizing way.

Briefly, the proposal contemplates that the lenders 18 who are owed approximately \$5.6 billion would receive approximately \$750 million of take-back debt and 99 percent of the reorganized common stock. The take-back debt level in this postpetition proposal is significantly lower than the \$1.6 billion of debt that was contemplated in the final prepetition restructuring negotiations. The debtors proposal also modified the way take-back debt and equity are allocated among the 12 silos in a manner that favors contracted revenue

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1 and more accurately reflects collateral value.

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Finally, the proposal also contemplates a cash-out 3 option for the lenders in the AOD credit facility.  $4 \parallel \text{proposal}$  is a proposal for a comprehensive plan of 5 reorganization with no parallel marketing process.

Since we've put out that proposal, we've continued to obtain feedback from the parties. To be certain, no one is ready to sign up for that proposal yet. But we held a call with the CoCom, we held a call with the Ad Hoc Group, and then 10∥ we held an "all lender" call to provide an overview and to obtain feedback from all lender groups, which we did receive. 12 We've also engaged in extensive financial diligence and various 13 bilateral discussions with the parties regarding the proposal.

The proposal also contemplates an up-to \$300 million 15  $\parallel$  new money raise. To fill that commitment, we sent out a process letter to the CoCom and the Ad Hod Group requesting indications of interest for that new money commitment by April The process letter included indicative proposed terms of 19∥ the financing and requested responses from the creditors on 20 those terms.

There's a lot of work left to be done, Your Honor, 22∥ but significant progress has been made towards the potential restructuring. Looking forward, the cash collateral order currently expires on May 9, subject to extension by the parties. Although there are still significant points of

 $1 \parallel$  disagreement between the parties, we intend to use the next few 2 weeks to try to bridge that gap.

Unless the court has any questions on that update,  $4 \parallel \text{I'd}$  propose we let other parties speak, if they wish, and then 5 I can take the independent director motion.

THE COURT: All right. Thank you. And I always very much appreciate the update. Just helps me keep abreast of what's going on.

Anyone want to take issue with anything that 10 Mr. Winters said or to supplement any of the report?

MR. SINGH: Good afternoon, Your Honor. Sunny Singh 12 of Weil, if I may be heard.

THE COURT: Of course, Mr. Singh. Good -- or yeah, 14 good afternoon now.

MR. SINGH: Yep, even by 15 minutes your time, Your 16 Honor. Your Honor, Sunny Singh, Weil Gotshal, on behalf of the 17 Ad Hoc Group of Lenders. And as I know Your Honor knows, but 18  $\parallel$  just as a reminder, our clients collectively hold about \$1.3 19 $\parallel$  billion of debt, including 47 percent at NADL, and a little 20 over 71 percent at the AOD debtors.

And Your Honor, I won't be long, I promise. 22∥ just did want to make sure you understood and you're aware from our perspective where we think we are and the Ad Hoc Group's position. We have, of course, received the debtor's proposal 25 and have had meetings and discussions with them about it. And

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1 those are still ongoing, and we're evaluating. But I did want 2 to note, Your Honor, that we do have major concerns with the 3 proposal that's been put forward. I don't think we need to go 4 into it. But we do have some serious concerns and have 5 suggested alternative ways for the debtors to address those, including a similar but alternative structure on what the 7 reorganized company could look like.

But I didn't want to sort of stand here and not let Your Honor know that although we are working together, we're 10 $\parallel$  certainly not there yet, between the various constituencies, but all the parties are doing the right thing to continue to 12 evaluate and have those discussions. Frankly, I'm not sure we'll ultimately get there, but we will try, and we're working with everyone to try to make that happen, and we will be back 15 to report to Your Honor.

I will also note that -- I know Your Honor's going to |17| hear the motion on the independent directors -- that the  $18 \parallel$  debtors did work with us on that, and we do appreciate them 19∥ working with us on that and taking out input. And should Your Honor grant that motion, we look forward to having discussions with the independent NADL directors of the debtors further to make sure they understand our views.

THE COURT: Got it. Could I ask just -- and I don't 24 want specifics -- again, because I don't want to interfere with 25 what's going on. Just it helps me think about things, and it

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1 also affects what I will say and what I won't say. Do we have  $2 \parallel$  drastic valuation issues, or are they just structural issues? 3 Or both? 4 MR. SINGH: Your Honor, I would say it's a little bit 5 of both. 6 THE COURT: Okay. 7 MR. SINGH: The structural issues -- and I won't get 8 into too much detail, but one of the concerns we have with the single silo structure that's been proposed by the debtors is 10 $\parallel$  that it uses what we believe to be the more valuable assets and 11 offers that value to other silos. And you know, we want to 12 make sure we're getting fair consideration for that, which is why we propose an alternative structure that addresses that 14 issue a little bit differently. 15 THE COURT: I got it. So I -- it's not just structure. It sort 16 MR. SINGH: 17 of flows through economics and other concerns. 18 THE COURT: I was trying to tiptoe around it, but I 19 got it. Thank you. All right. 20 MR. SINGH: Thank you, Your Honor. 21 THE COURT: Anyone else? MR. WINSTON: Your Honor? 22 23 THE COURT: Mr. Winston. MR. WINSTON: Eric Winston of Quinn Emmanuel. May I 24

25 be heard?

THE COURT: Of course. Good afternoon.

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MR. WINSTON: Good afternoon, Your Honor. Thank you. 3 I will be very brief, but I just want to echo a few points that  $4 \parallel \text{Mr. Singh just made.}$  Because, as Your Honor may recall, our 5 firm represents the SVP and Bybrook entities. They are members of the Ad Hoc Group, but they are very heavily weighted towards NADL, which is why I'm here.

And as I said twice before, and I want to just remind Your Honor, it is our view to see the value of NADL and its creditors maximized, and it's been our belief all along there should be some type of market testing to see that happen.

And in the last 30 days, during this sort of 60-day 13 cash collateral period, in the last 30 days, yes, we know that the debtors came out with their single silo proposal. there's been an alternative structure by the Ad Hoc Group that we actually believe is far fairer than what the debtors have done. And Mr. Singh just echoed, and Your Honor's question (indiscernible) both the valuation and a structural concern, 19 which I do agree is the case.

But having just watched what happened with Seadrill Partners, it just furthers in our mind the benefit of a market testing, and we would encourage the debtors to not use the next 30 days to be so wedded to one silo but to in fact explore the alternatives, both that the Ad Hoc Group has done, as well as 25 $\parallel$  what we have been advocating for.

It hasn't happened yet, and I worry that you're going  $2 \parallel$  to have two ships passing in the night with the distance 3 getting even further and further between them, and that at the 4 end of 30 days everyone's going to raise their hands and say 5 what happens next? And I just don't think that's the right 6 path.

One of the things that I think is positive is the appointment of the NADL independent directors. As the debtor's professionals know, we've asked to have meetings with those independent directors, assuming Your Honor were to grant the motion today, primarily to identify our views and have the independent directors advocate for now, because why they're there, as well as address some of the other issues that relate to NADL, including a concern we've previously raised about what happens (audio interference) NADL (audio interference).

So I said I'd be brief. Hopefully, I honored my 17 word, Your Honor. And I thank you for your time, unless you 18 have any further questions.

THE COURT: So let me ask you. Hopefully, you know 20 me well enough at this point. You know that there will come a time where I will put my finger on the scale. I'm always reluctant to do that. I don't like doing it. I never liked judges doing it to me, unless, you know, there just wasn't another alternative.

Is there anything that you think that I ought to be

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1 thinking about or doing at this point? Or is this just letting 2 me know where we are and you're not ready to ask?

MR. WINSTON: From my perspective, I'm not ready to  $4 \parallel$  ask, because I think we agreed to a 60-day period. Or (audio interference) we agreed to it. It happened. There's a 60-day period, and I want to see how that plays out. And I do want to see how the NADL independent directors are brought into this, because that is something we've advocated for.

I am concerned, because I think at least at the NADL 10 $\parallel$  level there are -- my clients, as well as I think others, that hold more than a third of the debt, that are going to say why are we doing this? And I just don't want to have a possibility 13 right now be ignored and then have a real fight down the road.

So I'm not saying put the finger on the scale now. am saying let's see how the next 30 days play out. But I wanted to be clear, I thought this was a very useful status conference to let Your Honor know while I have no dispute that people are working hard and in good faith, there is a pretty fundamental disagreement and difference of framework that still exists.

THE COURT: Got it. So let me -- the only thing that I will then do today is to commit to you that if you believe that a status conference would be helpful, talk to all of your colleagues -- obviously, treat everyone the way that you would 25 want to be treated in terms of scheduling. But if you think

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1 that a status conference would be helpful, just reach out to  $2 \parallel Mr$ . Alonzo after talking to the counsel that are involved, and 3 just say I really think that we could use a status conference, 4 you know, Tuesday or Wednesday. Obviously, the more choices 5 you give me, you avoid like lunchtime and after 5 and that kind 6 of thing. And I'm more than happy to do that.

MR. WINSTON: Your Honor, thank you so much, and I 8 will certainly pick up that suggestion. And as a west coast guy that is very used to getting up early, I will make sure 10 there's plenty of time options available.

THE COURT: Fair enough. You prefer like eight 12 o'clock in the evening, because that would just fit, right? 13 got it.

All right. Anyone else?

MR. GREISSMAN: Your Honor, Scott Greissman of 16 White & Case for the CoCom. I'm going to -- can you hear me? THE COURT: Yes, sir. Very well. Thank you. 18 afternoon.

MR. GREISSMAN: Great. Thank you. Good afternoon, 20 Your Honor. I'm going to pause for a moment. I don't know if 21 debtor's counsel wanted to respond to any of those comments before counsel -- before I weighed in from the CoCom's 23 perspective?

Why don't you go ahead and weigh in. THE COURT: 25  $\parallel$  It's -- we're going to minimize the response. I got the issues

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1 and I want to keep everybody positive, and not drawing battle 2 lines yet.

MR. GREISSMAN: I will take that cue, Your Honor, and 4 be super brief. Notwithstanding that the CoCom is 5 representative of over 70 percent of the debt in the structure and is by far the largest economic stakeholder, and holds interest across the entire structure, obviously the Ad Hoc Group, which itself has subgroups, as you can tell, and numerous counsel and financial advisors, you know, they're weighted in two admittedly very important silos, but their interests are quite -- quite provincial. They are mostly 12 limited to their silos.

The disputes -- I think people are dancing around the issues -- but the disputes that are being foreshadowed in the restructuring proposal are really -- you know, how the value's allocated. And you know, just to be blunt, what you're hearing is they want more. And more for them means less for everybody 18 else.

And that's sort of where things stand at the moment. 20 We are and remain aligned with the company, our partners over the past decade in longer, and a holistic solution. understand that we can't deliver one without agreement from the folks you're hearing from today, from at least some of them. And we're going to continue in good faith down that road.

The other, I think, thing that's being foreshadowed

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1 at the moment -- and folks are dancing around it -- is what 2 happens when the cash collateral order milestone is reached and there isn't a deal. And I think Your Honor's suggestion about  $4 \parallel$  a status conference before that is probably going to be very 5 helpful, especially if folks are going to oppose the extension 6 of cash collateral.

That being the case, I'd just -- you know, to bring it full circle -- remind the Court what we said at the first-day hearing, which is that the consents achieved by the 10 par lenders who are representative of CoCom's interest are enough to extend cash collateral beyond that deadline without 12 $\parallel$  the consent of the Ad Hoc Group. We'd hope that's not the case, and we think that there are particular interests and cash at those silos are very fairly protected in the existing order, which the company advisors made very -- very carefully made 16 sure was the case.

So I'd like for that cash collateral milestone not to 18 be a -- sort of a stumbling block, let's say, to continue 19  $\parallel$  negotiations, and hopefully what will be a holistic solution. But we understand, you know, a lot of that is out of our control. Unfortunately, however, we bear the brunt of those types of issues, and I just wanted to bring that to Your Honor's attention. Thank you.

> THE COURT: Got it. Thank you.

So let me say this to everybody. I've been thinking

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1 about this for a couple of months, which is probably somewhat  $2 \parallel$  adverse to all of you. Again, not going to -- not weighing in today, but I'm prepared to. Again, I have so much respect for 4 all of the professionals, and I'll leave you to do what you're  $5 \parallel$  going to do. I get the issues. And -- but just so everyone knows, this isn't a -- I don't have a Plan B. I typically always have a Plan B, and I really have one for this one. So I'm going to let you all do what you do. And then, when somebody asks, then, you know, we'll start talking.

I agree with you that cash collateral, Mr. Greissman, 11 shouldn't be a leverage point. Because sometimes when you think you have leverage and you don't, and it blows up in your face, leverage tends to go the other way. But you know, you guys have all done this for a long time, so I'm going to leave you all to do what you do. But I want everybody to know this isn't something where, you know, I haven't been thinking about this and have a "what if" scenario in my head. I do. So we'll just -- we'll leave it at that.

Anyone else before Mr. Winters proceeds ahead with 20 the independent director motion?

All right. Mr. Winters, you want two independent 22 directors.

MR. WINTERS: We do, Your Honor. As previewed at the last hearing, the debtors undertook a process to select and 25 appoint at least one independent director, and ultimately two

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(independent directors, to the board of NADL.) We filed an
   emergency motion requesting their appointment on Monday at
   Docket Number 569. As set forth in the motion, appointing
   independent directors to the NADL board is advisable from a
   governance perspective. (I think that's clear from the
   discussion that we just had as well.
             After considering a number of well-qualified
   candidates and consulting with the creditor groups, we
   ultimately determined to appoint Steve Panagos and Jeff Stein
   as the independent directors. Both proposed directors have
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   energy experience and extensive experience in and out of court
[12] restructurings. And both directors are independent of Seadrill
13 and its affiliates.
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             We're pleased to have them on board, and we believe
   their appointment will bolster the debtor's governance process
[16] and aid in the broader restructuring process.
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             We filed three declarations in support of the motion:
18 the declaration of Grant Creed, the CRO, at Docket Number 570;
   the declaration of Mr. Panagos at Docket Number 571; and the
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   declaration of Mr. Stein at Docket Number 572. All three
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   declarants are on the line today and available for cross-
   examination. We would respectfully request that the Court
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   admit all three declarations into evidence.
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             THE COURT: All right.
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             MR. WINTERS: Unless the Court has any questions, we
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would respectfully request -- I'll stop there. THE COURT: All right. Anyone have any objection to the admission of the Creed declaration at 570, Panagos declaration at 571, the Stein declaration at 572? All right. Thank you. They are admitted. 6 (ECF 570, 571, and 572 in Case No. 21-30427 admitted into 7 evidence) 8 THE COURT: Anyone have a desire to cross-examine any of those individuals? 10 All right. They get off easy today. 11 All right. Mr. Winters, you were about to say you 12 want me to approve the motion, correct? 13 MR. WINTERS: I was, Your Honor. THE COURT: All right. Let me do this before we get 14 15 there. And so Mr. Stein is on the line. Mr. Stein, is it possible -- first of all, are you 16 there? Mr. Stein, if you're there and you haven't already done 17 18 so, if you could hit "five star" on your phone for me. 19 All right. Mr. Stein, are you there? 20 MR. STEIN: Yes, I am, Your Honor. Can you hear me? 21 THE COURT: Very well. Thank you. Are you able to join us by video or just not possible? 23 MR. STEIN: I'm on the video, Your Honor. I can see 24 you. It's my first time using your GoToMeeting, so I'm endeavoring to turn on the webcam as we speak.

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THE COURT: Got you. It's actually easier than
 1
 2 anything else you'll ever use, once you learn how to use it.
   But isn't that case for everything?
 4
             MR. STEIN: I apologize, Your Honor.
 5
             THE COURT: No, no, no.
 6
             MR. STEIN: I thought it would be seamless for me.
 7
   But I am here and can respond to any inquiries you have today,
 8
   sir.
 9
             THE COURT: All right. Let me -- I want to talk to
10\parallel you and Mr. Panagos. This is me to the two of you all.
11
             And Mr. Panagos, could you just confirm for me that
12 you can hear me? I saw you nod, so I think you can, but I just
13
   want to make sure that you can both hear and be heard.
             MR. PANAGOS: I think I can now be heard, Your Honor.
14
15
             THE COURT: Yes, sir. Thank you.
             MR. PANAGOS: Can you hear me now?
16
17
             THE COURT: Very well. Thank you.
18
             So, first of all, good afternoon to both of you. []
   want to make sure that we are all on the same page. There are
  -- you know, every time I do something or say something, it
   always starts at least one or more rumors that circulate around
   the country, and they eventually get back to me.
23
             I know with some of -- at least perhaps one other
  case, there's -- there are rumors that float around that I
25 don't like independent directors, that I'm hard on independent
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directors, and I don't think that any of that's true. I don't
   like to be put in the position that I was put in, in perhaps at
   least one other case. So I wanted you all to hear it from me.
 4
             I very much appreciate independent directors that are
   active and independent. Being an independent director is not
   an opportunity to collect a check and not participate in the
   process.) (Independent directors, functioning as they should,)
   serve a very vital role, and I appreciate that.
 9
             It also means that I expect a lot from you, which
   means that you are informed, that you make decisions, that you
11
   ask questions, that you accept nothing as a given. My basic
12 premise for life, but -- oh, there's Mr. Stein. So I wanted
   the two of you to hear it from me.
14
             I need you in this case, but I need your skill, your
   talent, your involvement, your playing the role that you're
   being hired to perform. (I want you meeting with people.) (I)
16
   want you questioning. I want you looking underneath all the
17
[18] (rocks.) [I want you testing the assumptions.] [I want what each]
   of you have garnered over the past 20 or 30 years of being in
19
   industry. That helps me do my job and make the right decision.
   (It helps give transparency to the process.) (It helps give
   comfort to those who may end up on the short end of a
   particular deal.
24
             There's nothing wrong with losing, but you want to
25 lose in a way that you understood why you lost. And that is
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part of my job. (I don't really care who wins and loses.) What
   I care is -- about the process. The process has to always win.
   And you all play a vital role in that process.
 4
             So that was a long-winded way of telling me -- or of
   me telling you do your jobs, and question and test. (And I am
   here to support you. If you have a problem, I want to know
   about it. (I will take action.) (You always have the ability)
   through counsel or, quite frankly, like any other professional,
   you can communicate with my case manager to say we need a
   (status hearing.) Obviously, I won't talk to you directly off)
11
   the record. But if there's a problem, all you need to do is
(12) contact Mr. Alonzo and say look, we need a status conference
   this afternoon. I will understand what that means, and we will
14
   address any issues that you have.
15
             Probably the only opportunity you'll ever get to
16 question a federal judge, but you know, any questions for me in
17
   terms of what I need, what I'm looking for, what I expect from
18 the two of you?
19
             MR. STEIN: Nothing further from me, Your Honor.
20 I've had the privilege of serving before you many times. I
   understand completely and appreciate you providing those
   comments both for Mr. Panagos and me, and for the benefit of
22
   the collective. So thank you, Your Honor.
             THE COURT: All right. Thank you.
24
25
             Mr. Panagos, any questions or comments?
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MR. PANAGOS: No, I don't. Thank you very much for
 1
   that lead-in. I really appreciate the clarity in the
   situation. (And you know, listening to the lead-in on our
   appointment from the parties in interest sitting around the
   table, I heard a number of issues that I hadn't heard prior,
   but that doesn't surprise me. [I'm sure there will be even more]
   that will come to light that Mr. Stein and I will have to
 8
   evaluate.
9
             THE COURT: The two of you have a lot of work to do,
   and, you know, at least one person on this video call won't
11
   (like you when you're done.) But that doesn't matter.) What we
(12) want is the best possible outcome.
13
             With that, in the absence of any objection, obviously
14
   I knew Mr. Stein, and Mr. Panagos's résumé is impressive just
   (in and of itself, and so I didn't have any concerns.) (I did
16 want to make sure that the independent directors knew that if
   in their -- in my appointing them, they had my unqualified
17
   support. Again, the only time I've ever had an issue is when I
18
   knew more about the case than the independent directors did,
19
20 and that never goes well. I should always be the dumbest one
   (in the room, because you all deal with it every day.)
22
             With that -- and Mr. Winters, I have the order that
23 was attached to the original motion. I just want to confirm
24
   that that's the order that you want me to sign. And for the
25 record, that's the order at 569.
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	MR. WINIERS: (Inat's right, Your Honor.)
2	THE COURT: All right. Thank you. Give me just a
3	moment.
4	(All right.) (That has been signed.) It is off to
5	docketing. Anything else we need to do today, gentlemen?
6	MR. WINTERS: That's all, Your Honor. We appreciate
7	it.
8	THE COURT: All right. Terrific. As I indicated
9	earlier, but it's just part of my mantra, please do continue to
10	be safe. Get your shots if you haven't. If you have,
11	encourage others to get theirs. It's the only way we get back
12	to the practice of law in anywhere close to what we were used
13	to beforehand. Wear your mask. And I'll see everybody back in
14	their video square relatively soon. We'll be adjourned.
15	COUNSEL: Thank you, Judge.
16	COUNSEL: Thank you, Your Honor.
17	THE COURT: Thank you.
18	(Proceedings concluded at 12:39 p.m.)
19	* * * *
20	
21	
22	
23	
24	
25	

## CERTIFICATION

I, Alicia Jarrett, court-approved transcriber, hereby certify that the foregoing is a correct transcript from the 5 official electronic sound recording of the proceedings in the above-entitled matter, and to the best of my ability.

ALICIA JARRETT, AAERT NO. 428 

DATE: April 16, 2021

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